



**BUSH
FOUNDATION**

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BushFoundation.org

November 9, 2018

Ms. Honor R Schauland
Director
Friends of the Finland Community
PO Box 582
Finland, MN 55603

Dear Honor,

I'm delighted that the Foundation has approved a grant of \$210,000 to Friends of the Finland Community.

One administrative step remains before we can release the grant funds to you. Please sign and return the attached Grant Agreement via email to grants@bushfoundation.org at your earliest convenience.

All of us at the Foundation appreciate the work you do on behalf of the communities we serve.

Sincerely,

Jennifer Ford Reedy
President

Grant #18-64133

Enc.

BUSH FOUNDATION GRANT AGREEMENT

The Bush Foundation is pleased to approve a grant of \$210,000 to Friends of the Finland Community. The undersigned hereby agrees:

1. That the purpose of this grant is the following: To advance an interrelated food system that increases access to healthy foods and builds local wealth in Finland, Minnesota. The grant activities and outcomes are further detailed in Attachment A.
2. That the grant period extends from: November 1, 2018 to November 30, 2021.
3. That payment(s) will be made by the date(s) listed in the following table provided the terms and conditions of the Grant Agreement are met:

Payment Amount	Scheduled Payment Date
\$70,000	November 30, 2018
\$70,000	November 30, 2019
\$70,000	November 30, 2020

4. To submit progress reports of activities carried on under the grant, evaluations of what the grant accomplished, and complete financial reports detailing use of the grant funds according to the following schedule. The Bush Foundation will send a reminder and instructions for completing required reports prior to the report due date.

Report Type	Report Due Date
interim	January 31, 2020
interim	January 31, 2021
final	January 31, 2022

5. That if Friends of the Finland Community has identified individuals or organizations it may use to achieve the purpose of the grant, the Bush Foundation does not direct in any way that these grant funds will be used for those individuals, and Friends of the Finland Community has complete discretion to select individuals to achieve the purpose of the grant whom it determines are appropriate and qualified to do so. Bush Foundation's approval of this grant and this grant agreement, including without limitation the reference to particular organizations in the description of the purpose of this grant, if any, should not be construed in any way as an agreement or requirement that any particular individuals or organizations be selected to achieve the purpose of this grant.
6. That the grantee is an organization that is either (a) described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code") and Section 509(a)(1), (2) or (3) (other than a Type III supporting organization which is not functionally integrated, as defined in Code Section 4943(f)(5)(B)), and that the purposes of the grant are within the grantee's 501(c)(3) charitable purposes, or (b) a state or political subdivision or a tribal governmental entity or an integral part of such entities, and that the purposes of the grant are within the grantee's public purposes. Grantee will inform Bush Foundation of any change in or IRS proposed or actual revocation of its tax-exempt status, whether or not appealed.
7. To use the funds only for the designated purpose and not to use the funds for any purpose prohibited by law, including those purposes specified in Section 4945 of the Code. No part of this grant may be used to intervene in any campaign for public office, for a voter registration drive, or for lobbying. For these purposes, "lobbying" is attempting to influence legislation at any level of government through attempts to influence public opinion on a legislative subject or direct

communications with those who formulate legislation. Nonpartisan analysis, study, and research is permitted.

8. To repay any portion of the grant which is not used for the designated purpose.
9. That unspent or uncommitted funds at the end of the grant period must be returned to the Foundation unless other arrangements have been proposed beforehand.
10. That the Bush Foundation may use Friends of the Finland Community's name, logo and information about the grant for purposes of publicizing the grant and the Bush Foundation's grant programs generally, including but not limited to on its website and in advertising, editorial, internal publications, and other publicity materials.
11. To maintain records of receipts and expenditures and to make its books relating to this grant available to the Bush Foundation at reasonable times during the term of the grant and for a period of four years following the end of the grant period.
12. To not incur any liabilities in reliance on the grant outside of the stated grant period unless specifically approved by the Bush Foundation.
13. That any grant payment may be discontinued, modified, or withheld at any time when, in the judgment of the Bush Foundation, such action is necessary to comply with the requirements of law or this agreement.
14. Consistent with Executive Order 13224 and the Patriot Act, no portion of the grant will be used to support terrorism, or will be diverted to other individuals or organizations which have assisted, sponsored, or provided financial, material, or technological support for terrorists or persons associated with terrorists.
15. This agreement is governed by the laws of Minnesota and the venue of any dispute regarding its terms shall be Ramsey County, Minnesota.

Friends of the Finland Community

Name Honor Schauland

Title Director

Signature [Handwritten Signature]

Date Nov 14, 2018

#18-64133

Please contact the Bush Foundation before or after the Grant Agreement is signed with any questions you may have about the grant period, the schedule of grant payments, the schedule of reports required or the desired format for narrative and financial reports. Adjustments to grant periods and uses of Bush Foundation funds are possible but require approval by the Bush Foundation. **A signed copy of this Grant Agreement must be returned to the Bush Foundation before payment can be made.**

BUSH FOUNDATION GRANT AGREEMENT

ATTACHMENT A
Grant # 18-64133

Activities

Revised from application:

Build on existing informal efforts to create an interrelated food system.

Friends of Finland Community (FCC):

- Coordinate all activities.
- Formalize a Leadership Committee comprised of individuals representing various organizations, local government, businesses and the general community such as Farmer and Township Chairperson David Abazs, Finland Co-op Managers Mike Coyle and Karl Klinker, Organic Consumers Association (OCA) Organizing and Communications Strategist Kaare Melby, Wolf Ridge Kitchen Manager Chris O'Brien, Agroecology Research Center Project Director Stefan Meyer, FFC Board Member Marc Smith, FFC Director Honor Schauland, Farmer Market vendors, and other interested individuals.
- Provide mileage and per diem to facilitate participation of diverse elements of the community including youth, elders, low-income residents and area farmers.
- Develop and build infrastructure needed to achieve solutions to assessed needs/problems drawing on various stakeholders for financing of material including a small business revolving loan fund that could be utilized. Continue all current programs, particularly the Center's Kitchen Business Incubator, Farmers Market and Community Education Classes
- Make progress on developing a community orchard.

Leadership Committee:

- Clarify its role and formalize processes, establish appropriate stipends and mileage to maximize stakeholder participation.
- Plan and conduct community sessions to inform community about the Community Innovation process, gather input, and recruit participants for problem-solving teams. Also, the Leadership Committee will report progress of problem-solving teams at community gathering sessions.
- Identify and create community problem-solving teams in areas such as:
 - Creating profitable sustainable agriculture in an area with adverse soil and weather conditions.
 - Building community and regional markets for locally produced foods and products in a remote rural area including meeting the needs and desires of community members for healthy products.
 - Creating effective transportation/shipping options to economically access incoming products and materials and outgoing farm produce and related products.
- Identify and invite community members and other business, entrepreneur, government, transportation and producer stakeholders to join problem-solving teams.
- Identify data needs and create methods for gathering data to inform problem-solving teams such as marketing surveys and food assessments.
- Gather and provide information to problem-solving committees on what is being done locally to create successful sustainable small farms on marginal land and with environmental stewardship.
- Participate as members on appropriate problem-solving teams.
- Conduct check-in meetings and provide feedback and support for problem-solving teams and pilot solutions.

Problem Solving Teams:

- Identify potential stakeholders to join the problem-solving teams such as transportation providers, educators with marketing skills, University resources, existing food buying clubs, and emerging entrepreneurs.
- Clarify problems the team will address.
- Gather data and information about what is being done and learned locally and in other areas to increase understanding of problems and opportunities related to each particular problem.
- Identify possible solutions and ways to implement solutions.

Use capacity building funds (\$10,000) toward activities that will develop Friends of Finland's staff, board or field of expertise within the grant period, including travel to Bush Foundation events. Share information about the capacity building activities with Foundation staff throughout the grant.

Outcomes

Revised from application:

Short-term:

- Community members will drive progress toward addressing problems and building a local and regional food related system and economy.
- More excitement, interest in healthy eating.
- Fewer barriers to healthy eating - cost, access, storage, skills.
- Community members will know and continue to know how to grow and raise their own food.
- Young people will gain valuable practical knowledge about problem solving and creating solutions that will serve them well throughout their lives.
- Champions will be lifted up to support their work within the community.
- Relationships between youth and adults, especially elders will be fostered through food related activities.

Long-term

- The local economy would be enhanced by jobs created and small businesses created or upgraded.
- Community self-sufficiency, self-reliance.
- Scalable models and real-life examples of local food business/entrepreneurial startups.
- The existing kitchen business incubator at the Community Center would be expanded.
- Young adults are able to find work in the food and farming sector or can start their own business with fewer obstacles.
- Finland community would become a Model of healthy opportunities and solutions that maintain our resources, keeping our water, air, soil, and living environments clean.
- Home and community gardening will provide nutritious low-cost food for families.
- Lower prices and the means for healthier food in the community through community-based wild rice processing or grain grinding for local flour or livestock feed.
- Organic and healthy food would be affordable for low-income people.
- Low-cost or free class options or scholarships would be available.

